

## TIDBITS

*A variety of articles, excerpts and items of interest taken from Chevron's news releases and media reports compiled by the CRA Communications Committee*

### **Advisory: Chevron Corporation's 2Q 2024 Earnings Conference Call and Webcast**

July 1, 2024-- Chevron Corporation, one of the world's leading energy companies, will hold its quarterly earnings conference call on Friday, August 2, 2024, at 11:00 a.m. ET (8:00 a.m. PT).

#### **Conference Call Information:**

Date: Friday, August 2, 2024

Time: 11:00 a.m. ET / 8:00 a.m. PT

Dial-in # (Listen-only mode): 888-271-8608

Conference ID #: 3154534

#### **Speakers:**

Mike Wirth – Chairman of the Board and Chief Executive Officer

Eimear Bonner – Vice President and Chief Financial Officer

Jake Spiering – General Manager, Investor Relations

To access the live webcast, visit [www.chevron.com](http://www.chevron.com).

The meeting replay will also be available on the company website under the "Investors" section.

## **People and Community**

### **How Dialing Back Heat Aids Lower Carbon Progress**

June 28, 2024-- Mark Korte-Nahabedian likes a challenge, and in his role as a lower carbon coordinator, he's helping solve some important ones.

Responsible for Chevron's carbon management activities in the San Joaquin Valley Business Unit (SJVBU) in California, he's passionate about finding new ways to improve the company's environmental performance.

Recently, he and his team implemented a process that lowered the company's SJVBU carbon emissions by 15%, compared with 2022 levels.

"It's hugely gratifying," Korte-Nahabedian said. "We're always looking for opportunities like these."

#### **More on that**

The oil trapped beneath San Joaquin Valley fields is as thick and sticky as honey, making it difficult to extract.

Chevron's approach to unlocking it involves injecting steam into the ground to heat the oil and help it move more freely.

However, generating steam for enhanced oil recovery is a carbon intense activity.

#### **The solution**

Using less steam helps reduce carbon intensity. And getting to a point where Chevron could use less steam to extract oil required ingenuity.

“It’s not that we don’t use any steam,” Korte-Nahabedian said. “It’s about optimizing when, where and how much heat we put in our reservoirs, without using excess energy.”

### **Moving the needle**

Chevron’s San Joaquin Valley team is looking to drive steam-related emissions down further by:

- Lowering the carbon intensity of steam generation. This might involve using a lower carbon source fuel, such as lower carbon intensity hydrogen, to boil water, instead of using natural gas.
- Capturing and storing carbon dioxide to prevent it from entering the atmosphere.
- Piloting innovative technologies that could provide significant efficiencies in carbon capture from emissions, as well as technologies that remove carbon directly from the atmosphere.

## **Our Operations**

### **New Technologies Speed Offshore Development**

June 27, 2024--Take it from Matt Johnson, a Chevron field development and portfolio optimization specialist: The right technologies can be game changers in the realm of offshore energy development.

In fact, one approach—using field development optimization tools—is cutting down certain timelines from days to hours. These tools are used to create automated workflows that help drive faster, more informed decisions.

This new technology, first tested by Chevron in gas fields off of the northwest coast of Australia, creates forecasts that detail a field’s development options and economic potential. It could help bring offshore developments online faster.

“This workflow uses complex digital models of reservoirs to estimate a range of potential hydrocarbon production,” said Johnson. “With these tools, we can process up to a thousand different potential concepts within hours.”

### **Developments down under**

In Australia, the technology is helping Chevron generate alternative options for developing the country’s vast gas resources. As production from existing gas fields declines, continued investment in the development of new gas fields is needed to maintain production at the Gorgon and Wheatstone natural gas facilities.

Technology advancements can also bring improvements to existing gas fields. For instance, they can identify opportunities for new wells or suggest changes to existing wells to maximize production.

### **Why it matters**

With global energy demand continuing to grow, energy companies like Chevron are looking to find and develop oil and gas resources more affordably and reliably.

These new technologies are helping reduce cycle time by using data to identify the right fields to develop at the right time and the right cost.

### **More on that**

Field development optimization software uses advancements in artificial intelligence and automation to determine a site's potential and provide a range of development options.

This allows experts to create complex digital models of oil and gas reservoirs. These models can then power new and improved workflows.

"Hundreds to thousands of development scenarios can be automatically generated with these forecasts," Johnson said.

## **People and Community**

### **Isolated, Disadvantaged Filipino Schools Receive Learning Boost**

June 11, 2024-- They're called last mile schools: places so isolated that they can require both boats and treks along rural roads to reach.

For the students attending them, getting a quality education can be just as challenging.

Living in a remote, unelectrified village in the Philippine province of Bulacan, children at Basyo Elementary School had to rely on moonlight to complete their homework after dark.

That was until Chevron stepped up to help.

### **Flipping the switch**

The company donated supplies, including solar lamps for students without electricity, to two schools in the area.

Although it might seem like a small gesture, the gift proved transformational, said the school's head teacher.

"The solar lights help them study easily at home," said Airene San Gabriel. "The students can see their books, can write easily and can return to school the following day with a prepared assignment."

### **Why it matters**

Such efforts support the nation's Last Mile Schools Program, which aims to bridge learning gaps in students who attend schools in hard-to-reach areas or on isolated islands. In many cases, these gaps were worsened by the COVID-19 pandemic.

### **More on that**

Chevron has been supporting Last Mile Schools since 2022.

The company's efforts include working with and volunteering at local schools.

"The students at these elementary schools have a simple life," San Gabriel said. "They are living in a community where there is no potable water, no electricity and no food. So the donations are meaningful to them."

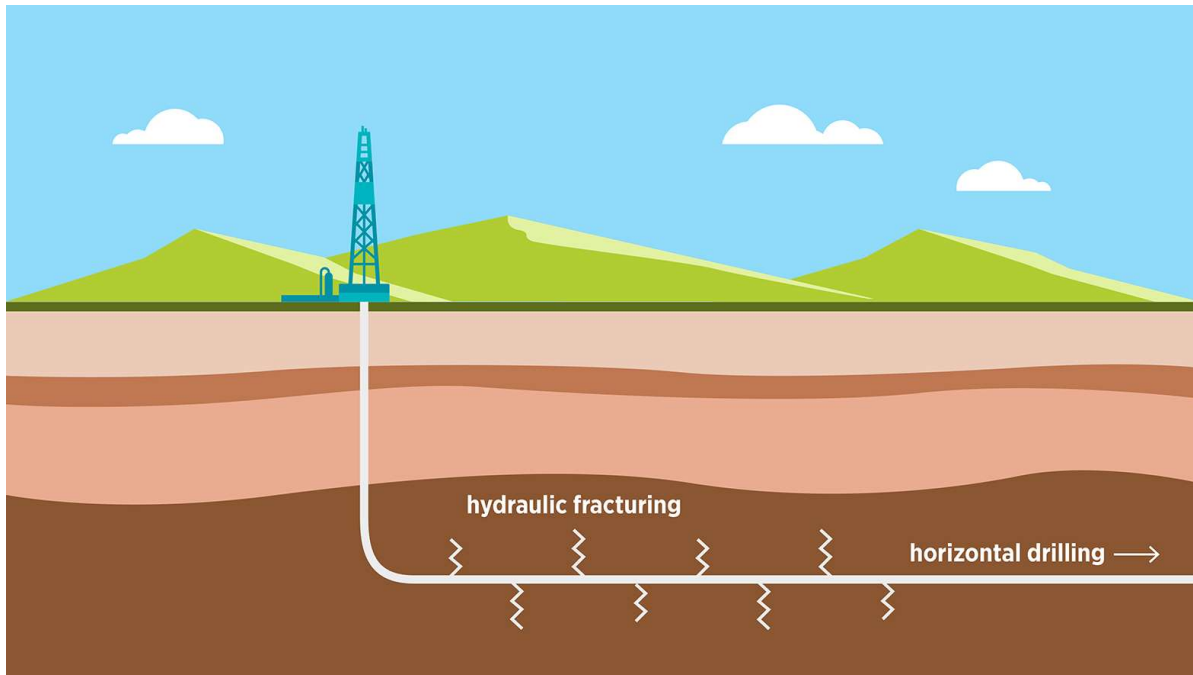
## Our Operations

### How Technology Unlocked the Permian Basin's Potential

June 7, 2024-- Nicole Champenoy recalls assessing the Permian Basin's potential about a decade ago, when the oil and gas industry was facing a years-long challenge.

Vast amounts of oil remained beneath the surface, but figuring out a way to release it was proving difficult. The oil was trapped in dense rock, and technologies at the time weren't sophisticated enough to recover it economically.

"It was a bit of a tease," said Champenoy, shale and tight asset class director at Chevron. "We knew the oil was there, but the industry didn't know how to get it out of the ground."



#### Innovation to the rescue

Advancements in technology helped teams like Champenoy's overcome obstacles and transform production in the Permian Basin. These innovative techniques included:

- **Horizontal drilling**, which involves drilling down through thousands of feet of ground, before switching directions and moving sideways to reach the targeted oil reserve.
- **Hydraulic fracturing**, which involves injecting fluids into the underground rock at pressures high enough to create fractures. This opens pathways in the rock that allow oil and gas to flow.

The combination of these techniques turned the Permian Basin, which had been declining for more than 30 years, into one of the world's most prolific sites.

"The Permian Basin has become the gift that just keeps giving."

**Nicole Champenoy**, Shale and Tight Asset Class Director

#### The modern way

Today, Chevron [embraces a factory approach](#) to drilling wells in the Permian Basin. This approach has proven to be consistent, repeatable and fast.

Chevron drills a series of horizontal wells in a single well pad and completes them using hydraulic fracturing. This model:

- Helps prioritize the most promising opportunities.
- Lowers drilling costs, cuts the time from start of drilling to first production and increases the number of wells that each rig drills.
- Has tripled the pace of Chevron's drilling program.

On the safety front, Chevron aims to prevent fatalities, serious injuries and illnesses across our operations.

#### **Did you know?**

Chevron set a quarterly record during last year's 4<sup>th</sup>Q, with the Permian Basin reaching 867,000 barrels of oil-equivalent per day

#### **More on that**

Chevron now seeks to better understand how to improve secondary recovery techniques, like gas and chemical injection, which can produce even more oil and gas after the initial recovery process.

The idea of continuing to innovate to grow production in the Permian Basin excites Champenoy.

"We've come so far in the past decade, but we have so much ahead of us. It's an awesome time to be working in shale," she said.

### **People and Community**

#### **Partnership Aims to Conserve Pecos River**

May 31, 2024--Jonathan Harshman remembers visiting the Pecos River watershed for the first time and feeling awestruck.

And it wasn't only the area's natural beauty that affected him. He also saw things like Leon Springs pupfish swimming in their only natural habitat.

"It was just inspirational and amazing to witness," said Harshman, a Chevron public and government affairs advisor.

And Chevron is helping the region restore and sustain its health, through its support of the Pecos Watershed Conservation Initiative (PWCI). This public-private partnership aims to restore and sustain the health of the Pecos River, its tributaries and adjacent grassland habitats in the [Permian Basin](#).

"This initiative is helping us conserve a special place near where we live and operate."

**Jonathan Harshman**, Public and Government Affairs Advisor

#### **Why it matters**

The 900-mile Pecos River runs from the forests of northern New Mexico to the drylands of southeastern New Mexico and West Texas, where it joins the Rio Grande.

It's home to fish and other animals that don't exist anywhere else in the world. The PWCI exists, in part, to strengthen the health of these habitats.

**Energy's role**

Founded in 2017, the PWCI comprises energy companies and public entities seeking to conserve the environment. The initiative strives to:

- Protect the last remaining populations of fish and aquatic species found in the Pecos River and the Chihuahuan Desert region.
- Improve the health of existing habitats along the river.
- Address water scarcity and quality.
- Find ways to bring species back to areas where they've been lost and to build up existing populations.

**More on that**

Chevron's support of the PWCI goes beyond sponsorship. The company's employees volunteer their time and share their expertise to help the initiative succeed.

For example, on Earth Day 2024, volunteers from Chevron planted native salt grass at the Bitter Lake National Wildlife Refuge to help support water and soil conservation within the Pecos watershed.

"There are some really beautiful and special places that serve as a habitat for wondrous creatures in this area," Harshman said. "It's neat to be able to help conserve those for future generations."

**Chevron Updates Stockholders at Annual Meeting**

May 29, 2024 – Chevron Corporation today provided an overview of the company's business performance and plans at its 2024 Annual Meeting of Stockholders.

"Chevron continues to deliver strong operational performance, maintain cost and capital discipline and consistently return cash to shareholders," said Michael Wirth, Chevron's chairman and CEO. "We've strengthened our portfolio to grow both traditional and new energy supplies by advancing major capital projects and completing strategic acquisitions."

Chevron delivered the highest production in company history with annual production of 3.1 million barrels of oil equivalent per day in 2023, underscoring the company's track record of strong leadership and worldwide demand for affordable and reliable energy. This year's first quarter performance marked the company's ninth consecutive quarter with adjusted earnings over \$5 billion and adjusted ROCE above 12 percent.

In the Gulf of Mexico, Chevron reached first oil at the Mad Dog 2 project and completed installation of the floating production unit for the Anchor field, an important milestone toward achieving first production this year. In downstream, Chevron continues to evolve its refining system to produce lower carbon intensity fuels and products, by converting the diesel hydroheater at its El Segundo refinery to process either 100 percent renewable or traditional feedstocks.

The completed acquisition of PDC Energy, Inc. boosts Chevron's U.S. presence in the DJ and Permian Basins by a total of 300,000 net acres, while the completed acquisition of a majority stake in ACES Delta, LLC accelerates the development of a green hydrogen production and storage hub in Utah.

“Our financial priorities remain unchanged – grow the dividend, invest capital efficiently, maintain a strong balance sheet and return excess cash to stockholders,” Wirth said. “It’s also important to recognize that we’ve maintained our financial strength with a single-digit net debt ratio and continue to achieve our objective of safely delivering higher returns, lower carbon and superior shareholder value in any business environment.”

The preliminary results from the meeting can be accessed online at [www.chevron.com](http://www.chevron.com). Final voting results on all agenda items will be posted in the same location after they have been reported on a Form 8-K, which will be filed with the U.S. Securities and Exchange Commission. Specific information about the proposals before Chevron stockholders this year may be found in the “Investors” section of the company’s website under “Stockholder Services – Annual Meeting Materials.”

### **Hess Corporation Receives Stockholder Approval for Proposed Merger with Chevron**

May 28, 2024-- Hess Corporation today announced that it has received the necessary approval of its stockholders for closing the company’s merger with Chevron Corporation. At the special meeting of Hess stockholders held today, a majority of the outstanding shares of Hess common stock were voted in favor of the adoption of the merger agreement.

“We are very pleased that the majority of our stockholders recognize the compelling value of this strategic transaction and look forward to the successful completion of our merger with Chevron,” CEO John Hess said. “Together we will be positioned as a premier integrated energy company, with the leadership, asset portfolio and financial resources to deliver significant shareholder value for years to come.”

The final voting results on the proposals voted on at the special meeting will be set forth in a Form 8-K that Hess will file with the U.S. Securities and Exchange Commission after certification by its inspector of election. (*Excerpt from Hess Form 8-K on Special Meeting below:*)

**Proposal 1 – The Merger Proposal.** The proposal to adopt the Agreement and Plan of Merger, dated as of October 22, 2023 (as may be amended from time to time), by and among Chevron, Yankee Merger Sub Inc. and the Company, was approved by the votes set forth below:

For	157,628,777
Against	19,735,104
Abstain	72,818,634

No approval of Chevron stockholders is required in connection with the merger. Completion of the merger remains subject to other closing conditions, including expiration or termination of any applicable waiting period under the Hart-Scott-Rodino Antitrust Improvements Act of 1976, as amended, and the satisfactory resolution of ongoing arbitration proceedings regarding preemptive rights in the Stabroek Block joint operating agreement. Chevron and Hess are working to complete the merger as soon as practicable

### **Chevron SEC Form 425 - Filing of Certain Prospectus and Communications in Connection with Business Combination Transaction**

May 28, 2024--The following is a public statement made by Chevron Corporation in connection with the proposed acquisition of Hess Corporation: “We are pleased that a majority of Hess shareholders have voted to approve the merger. We anticipate moving the FTC regulatory process towards its conclusion in the coming weeks. We are confident our position on the preemption right will be affirmed in arbitration and are working to advance the process on this straightforward matter. We look forward to completing the transaction and welcoming Hess to our company.

### **Chevron Pipe Line Company and American Aerospace Technologies to Fly Unmanned Aircraft in San Joaquin Valley**

May 6, 2024 - Chevron Pipe Line Company (CPL), a subsidiary of Chevron Corporation, and American Aerospace Technologies, Inc. (AATI) received a first-of-its-kind waiver from the U.S. Federal Aviation Administration (FAA) to conduct unmanned aircraft surveillance in the San Joaquin Valley. The AiRanger Unmanned Aircraft System (UAS) was designed by AATI a leader in intelligent airborne sensing and surveillance services for energy and other critical infrastructure to support Beyond Visual Line of Sight (BVLOS) aerial surveillance for Chevron’s pipeline and production facilities.

The Detect and Avoid (DAA) system’s capabilities were demonstrated during flight operations in Buttonwillow, California, in October 2023. Following the demonstration and FAA observed testing, the Agency issued a 91.113 Waiver and granted a 44807 Exemption (“Waiver and Exemption”). The Waiver and Exemption authorizes AATI to utilize the onboard detect and avoid system to comply with aircraft right of way rules when operating BVLOS. The AiRanger is the first UAS to demonstrate compliance with industry consensus standards for the DAA system and reach this milestone.

“CPL and AATI have been on a journey since 2019 to develop an aerial patrol solution with technology that advances safe, reliable, and cost-effective routine facility inspections and pipeline system surveillance,” said Stephanie Beveridge, president of CPL. “Through collaboration with the FAA, we are working to do just that in the San Joaquin Valley.”

The AiRanger UAS is a fixed-wing, unmanned aircraft system capable of long-range operations beyond visual line of sight. The aircraft weighs 220 pounds with a wingspan of about 18 feet and can fly over 700 miles and up to 17 hours at up to 17,000 feet.

“For the first time, an unmanned aircraft weighing more than 55 pounds that flies above 400 feet and beyond visual line of sight has been approved for commercial operations in the U.S. This initial Waiver and Exemption spans over 4,000 square miles at up to 8,000 feet MSL, opening a new era in unmanned aviation in the National Airspace System,” said David Yoel, CEO of American Aerospace Technology, Inc. “The AiRanger is a new type of platform due to its large scale and the range of operations it enables. Its intelligent sensors and real-time communications deliver actionable data at a scale that was previously unimaginable. With safety as our guiding principle, we look forward to expanding AiRanger operations across the country.”

“CPL operates approximately 3,000 miles of regulated pipelines nationwide. The AiRanger UAS beyond visual line of sight operations will help transform routine oil and gas pipeline surveillance



and inspections required by the Department of Transportation's Pipeline and Hazardous Materials Safety Agency (PHMSA) using automated intelligence solutions," said Roy Martinez, project manager for the UAS initiative and digital advisor for operations in CPL. "CPL's coordinated efforts with the FAA and AATI to deploy this program is just one example of how Chevron continues to work with federal agencies to explore and implement emerging technologies to further Chevron's purpose of developing the affordable, reliable, ever-cleaner energy that enables human progress."

CPL and AATI have been supported by End State Solutions, LLC, to build collaborative solutions with key regulatory agencies that enable safe operations for emerging technology and new uses for autonomous aerospace technology.

### **Chevron SEC Form 10-Q Quarterly Report Filing**

May 2, 2024--Excerpt

#### **Note 17. Agreement to Acquire Hess Corporation (Page 22)**

On October 23, 2023, Chevron Corporation announced it had entered into a definitive agreement with Hess Corporation (Hess) to acquire all of its outstanding shares in an all-stock transaction, valued at approximately \$53 billion, pursuant to which Hess stockholders will receive 1.0250 shares of Chevron common stock for each Hess share. The transaction was unanimously approved by the Boards of Directors of both companies.

Hess is expected to hold a special meeting on May 28, 2024, for the purpose of obtaining stockholder approval for the merger proposal and other related proposals. Chevron and Hess are working to complete the merger as soon as practicable and continue to anticipate obtaining all requisite stockholder and regulatory approvals by the middle of 2024. The filing of the arbitration relating to the right of first refusal contained in an operating agreement among Hess Guyana Exploration Limited, a wholly owned subsidiary of Hess, affiliates of Exxon Mobil Corporation, and China National Offshore Oil Corporation, however, may cause the transaction to be completed at a later time or to fail to be completed. Hess is seeking to have the merits of the arbitration heard by the third quarter of 2024 and to complete the arbitration by the end of 2024. Neither Chevron nor Hess can predict the actual date on which the transaction will be completed because it is subject to conditions beyond each company's control. See Item 1A. Risk Factors for a discussion of risks related to the Hess acquisition.

#### **Item 1A. Risk Factors (Pages 38-39)**

Some inherent risks could materially impact the company's financial results of operations or financial condition. Information about risk factors for the three months ended March 31, 2024, does not differ materially from that set forth under the heading "Risk Factors" on pages 20 through 26 of the company's 2023 Annual Report on Form 10-K, other than as reflected in the risk factor below.

***Chevron may not complete the acquisition of Hess Corporation within the time frame the company anticipates or at all, which could have adverse effects on Chevron*** The completion of the acquisition of Hess Corporation (Hess) is subject to a number of conditions, including (i) the approval by Hess stockholders of the merger proposal and (ii) the expiration or termination of the waiting period under the Hart-Scott-Rodino Antitrust Improvements Act of 1976, as amended (HSR Act) and approval of any Guyanese governmental body, agency or authority that asserts its approval is required in connection with the transaction, each of which make the completion and timing of the completion of the merger uncertain. The company is in arbitration with respect to the right of first refusal (Stabroek ROFR) contained in an operating

agreement among Hess Guyana Exploration Limited, a wholly owned subsidiary of Hess, affiliates of Exxon Mobil Corporation (Exxon), and China National Offshore Oil Corporation (CNOOC). If the arbitration does not result in a confirmation that the Stabroek ROFR is inapplicable to the merger, and if Chevron, Hess, Exxon and/or CNOOC do not otherwise agree upon an acceptable resolution, then there would be a failure of a closing condition under the merger agreement, in which case the merger would not close.

Further, on December 7, 2023, Chevron and Hess each received a request for additional information and documentary materials (Second Request) from the Federal Trade Commission (FTC) in connection with the FTC's review of the merger. Chevron and Hess are in the process of responding to the Second Request. Issuance of the Second Request extends the waiting period imposed by the HSR Act until 30 days after Chevron and Hess have substantially complied with the Second Request, unless that period is extended voluntarily by Chevron and Hess or terminated sooner by the FTC. Additionally, if any Guyanese governmental body, agency or authority of competent jurisdiction asserts that its approval is required as a result of the consequences of the merger in Guyana on Hess' assets in Guyana (which has not occurred as of the filing date of this report), approval of such governmental body, agency or authority will become a condition to each party's obligation to complete the merger.

The failure to satisfy all of the required conditions could delay the completion of the acquisition for a significant period of time or prevent it from occurring at all. In addition, the terms and conditions of the required regulatory authorizations and consents for the acquisition that are granted, if any, may impose requirements, limitations or costs or place restrictions on the conduct of the company's business after the transaction or materially delay the completion of the acquisition. A delay in completing the acquisition could cause the company to realize some or all of the benefits later than we otherwise expect to realize them if the acquisition is successfully completed within the anticipated timeframe, which could result in additional transaction costs or in other negative effects associated with uncertainty about completion of the acquisition.

### ***Humor Section – I Scream, you Scream, we all Scream for Ice Cream...***

*You can't buy happiness, but you can buy ice cream and that is pretty much the same thing 😊*

*Per capita US consumption of ice cream in 2022 was 12.7 pounds (about 6.4 pounds of it were low-fat and non-fat).*

*What's a gymnast's favorite dessert? Banana split*

*My brain said "salad", but my stomach autocorrected it to "ice cream".*

*A geologist's favorite ice cream is ...rock erode.*

*I make ice cream disappear.*

*What's your superpower?*

*What happens when ice cream gets angry?  
It has a melt down!*

*Did you hear they passed a law banning ice cream?  
Don't worry, it was ruled un-cone-stitutional.*

*If you divide the circumference of a bowl of ice cream by its diameter you get 'pi' a la mode.*

*Life is like an ice cream.  
Enjoy it before it melts....*

*A research study shows that Americans who are over 55 years old eat more ice cream than any other age group.*

*"Life is like an ice-cream cone; you have to lick it one day at a time."  
Charles M. Schulz*